Sunday, December 14th

12:00
Registration
Coffee and snacks

13:00-14:15  SP201  Conference Welcome and Keynote I
Keynote speaker: Professor Mary Uhl-Bien, Neeley School of Business, Texas Christian University

14:15
Coffee and snacks

14:45-16:45  Breakout Paper Session I
- SP112  Leaders, Drives, And Desire.
- SP114  Revisiting Transactional, Transformational, and Authentic Leadership.
- SP207  The Dynamics of Creative Leadership.
- SP208  Distributed and Complexity Leadership in Theory and Practice.
- SP212  Production of Leadership Knowledge.
- SP214  Leadership Learning and Development.
- SPs13  The Gendered Dynamics of Leadership.

16:45
Cold drinks

17:15-18:30  SP201  Plenary Roundtable Discussion on Rigour in Leadership Research

Conference Dinner at Carlsberg
With generous sponsorship from the Center for Creative Leadership
*Jacobsen Brewhouse and Bar, Gamle Carlsberg vej 11, 1799 København V*

19:00
Open Exhibition at Carlsberg Breweries

19:30-20:00
Welcome drink

20:00
Dinner
### Monday, December 15th

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>07:30-08:30</td>
<td><strong>Social Dreaming Matrix</strong>&lt;br&gt; <em>In Agustinus Fonden’s meeting room on the fourth floor.</em></td>
</tr>
<tr>
<td>08:30</td>
<td>Registration&lt;br&gt;Coffee and snacks</td>
</tr>
<tr>
<td>09:00-10:00</td>
<td><strong>Keynote II</strong>&lt;br&gt;Keynote speaker: Professor Steve Kempster, Lancaster University Management School</td>
</tr>
<tr>
<td>10:00</td>
<td>Coffee and snacks</td>
</tr>
<tr>
<td>10:30-12:30</td>
<td><strong>Breakout Paper Session II</strong>&lt;br&gt;SP112 Communicative Perspectives on Leadership.&lt;br&gt;SP114 Leadership Learning and Pedagogy.&lt;br&gt;SP207 Methodology in Leadership Studies I.&lt;br&gt;SP208 Panel Discussion: Managing Diversity in Higher Education.&lt;br&gt;SP212 Leadership and Everyday Life.&lt;br&gt;SP214 Interaction and Practice.</td>
</tr>
<tr>
<td>12:30</td>
<td>Lunch</td>
</tr>
<tr>
<td>13:30-15:30</td>
<td><strong>Breakout Paper Session III</strong>&lt;br&gt;SP112 Panel Discussion: Action Learning and Leadership Development.&lt;br&gt;SP114 Moral and Ethical Dimensions of Leadership.&lt;br&gt;SP207 Methodology in Leadership Studies II.&lt;br&gt;SP208 Relational Perspectives And Academic Settings.&lt;br&gt;SP212 The Dynamics of Leadership.&lt;br&gt;SP214 Leaders, Followers, and the Relational Dynamics of Organizations.&lt;br&gt;SPs13 Panel Discussion: Is Leadership Development a Business, A Profession, or a Calling?</td>
</tr>
<tr>
<td>15:30</td>
<td>Coffee, Gløgg and Honninghjerter</td>
</tr>
<tr>
<td>16:00-17:30</td>
<td><strong>Themed Discussions</strong>&lt;br&gt;SP208 Relevance and rigour in leadership research for understanding university leadership&lt;br&gt;SP212 Leadership, identity and discursive leadership&lt;br&gt;SP214 Complexities of learning and development within leadership education</td>
</tr>
<tr>
<td>19:00</td>
<td>Danish Christmas dinner at CBS&lt;br&gt;<em>Dalgas Have 15, 2000 Frederiksberg</em></td>
</tr>
<tr>
<td>Time</td>
<td>Event</td>
</tr>
<tr>
<td>----------</td>
<td>----------------------------------------------------------------------</td>
</tr>
</tbody>
</table>
| 07:30-08:30 | Social Dreaming Matrix  
 *In Agustinus Fonden’s meeting room on the fourth floor.* |
| 08:30    | Registration  
 Coffee and snacks                                                   |
| 09:00-11:00 | Breakout Paper Session IV  
 - SP112 Panel Discussion: Inclusive Leadership?  
 - SP114 Philosophical Perspectives on Leadership  
 - SP207 Panel Discussion: Leadership as Practice  
 - SP208 Living Lab: Living Leading Cities (LLC) Conversations about leaderships  
 - SP212 Organizational Perspective on Leadership  
 - SP214 Panel Discussion: Strategic Leadership - Proactive Adaptation in an Uncertain World |
| 11:00    | Coffee                                                               |
| 11:30-13:00 | SP201 Plenary Roundtable Discussion on Relevance In Leadership Research and Practice and Conference Conclusion |
| 13:00    | Lunch and Farewells                                                  |